

San Marino USD Board Strategic Planning Fiscal Solvency

August 9, 2019



Core Values ~ Goals ~ Action Steps ~
Budget



Overview

1. Current Financial Conditions
2. Immediate Action Plans
3. Planning for Future Years Fiscal Solvency



Current Financial Conditions

2019-2020 Key Budget Factors

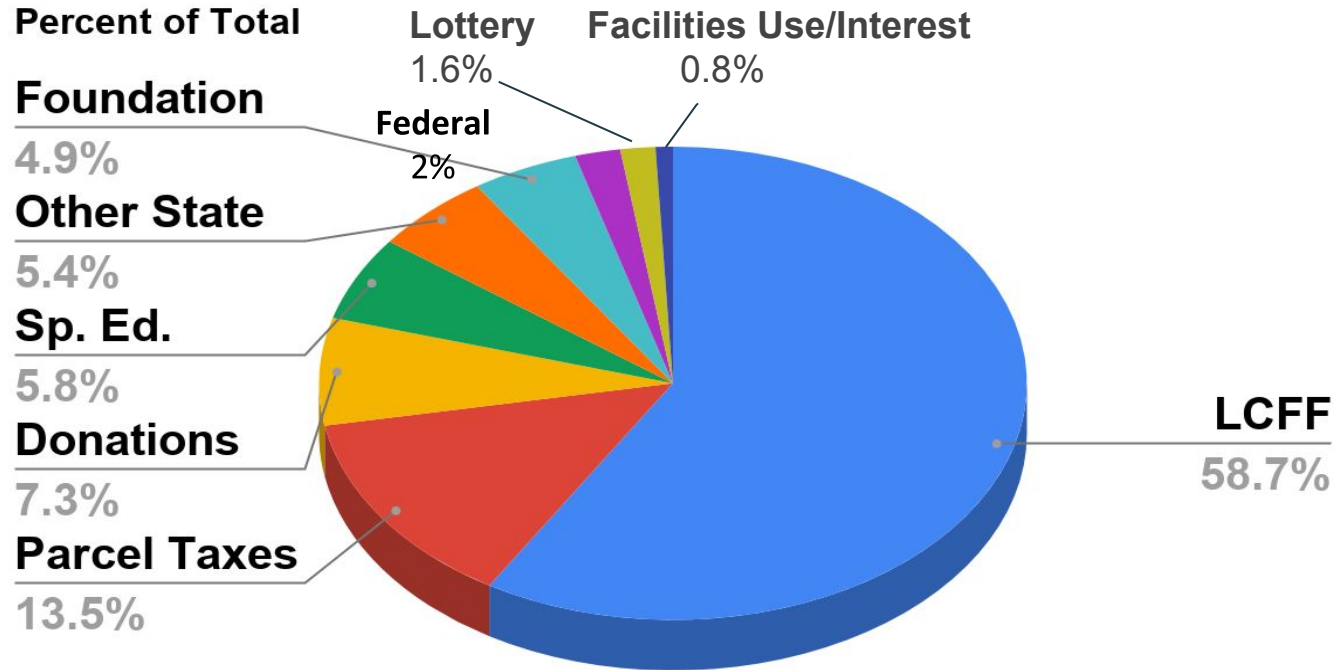
- Local Revenues/Donations/Contributions/Grants
- LCFF Funding Model
- Federal Revenues
- Special Education Funding
- Pension and Health Benefit Contributions
- Program Expansion/Offerings
- Building/Facilities Major Maintenance Needs

LCFF Funding Per Student

Grades TK - 3	\$7,702
Grades 4 - 6	\$7,818
Grades 7 - 8	\$8,050
Grades 9 - 12	\$9,329

Note: Supplemental Grant Funding is a subset of the total funding

Revenue Sources



Note: Totals may not add due to rounding.

Data Source: 2017-18 Unaudited Actuals

San Marino Schools Foundation Grants

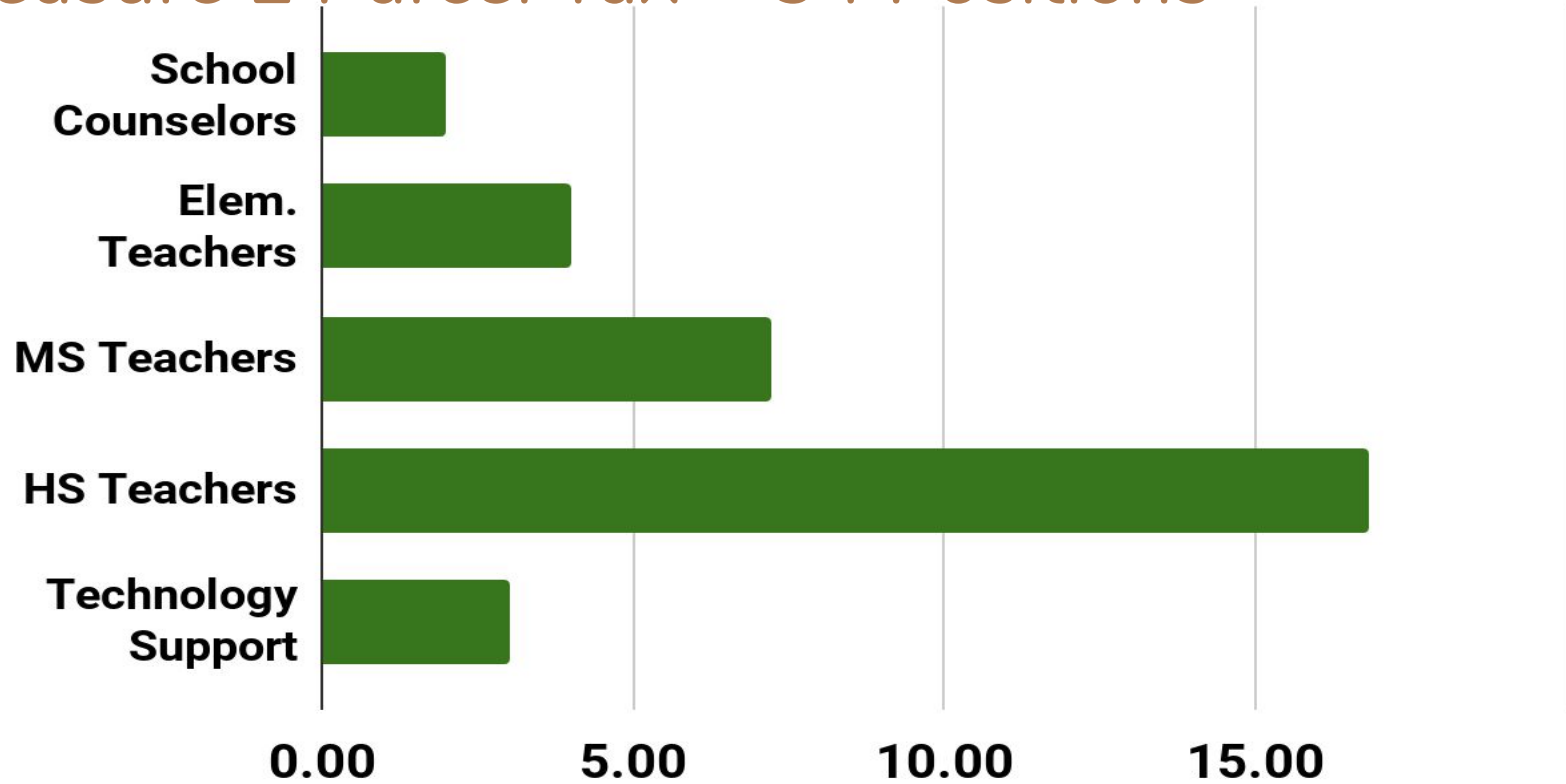
2018-19 Annual Grant \$2M
21 Positions

2019-20 Annual Grant est. \$2M
20 Positions

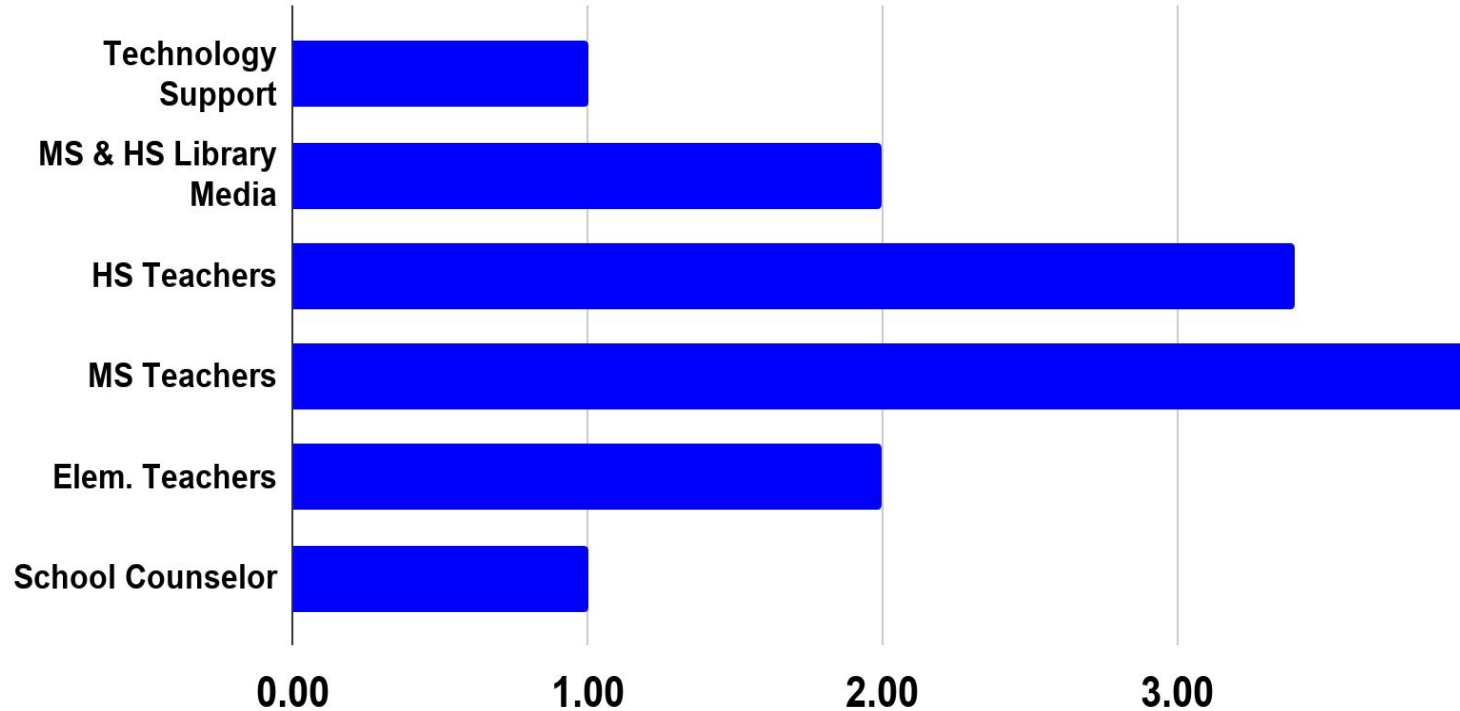
- Carver ES
- Valentine ES
- Huntington MS
- San Marino HS



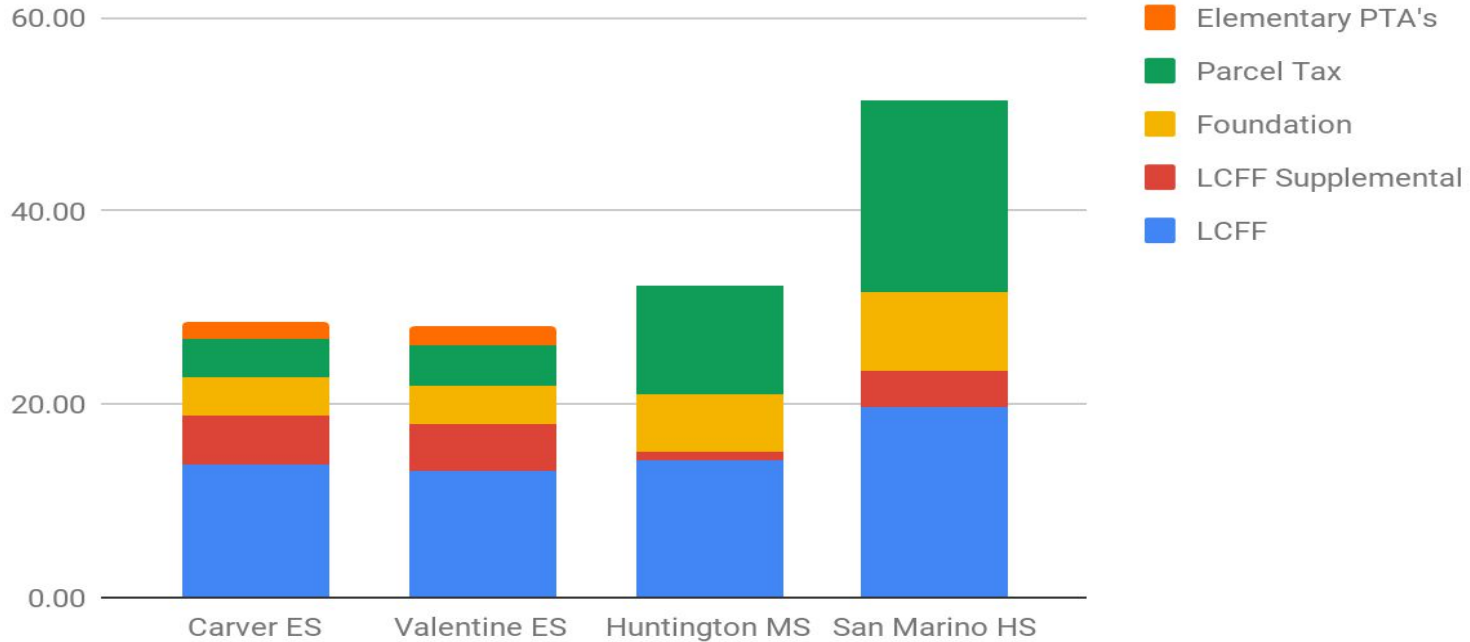
Measure E Parcel Tax ~ 34 Positions



Measure R Parcel Tax ~ 13 Positions



Teacher Staffing by Program



District Expenditure Categories

Other Outgo

2.0%

Operating Svcs.

14.3%

Supplies

3.1%

Benefits

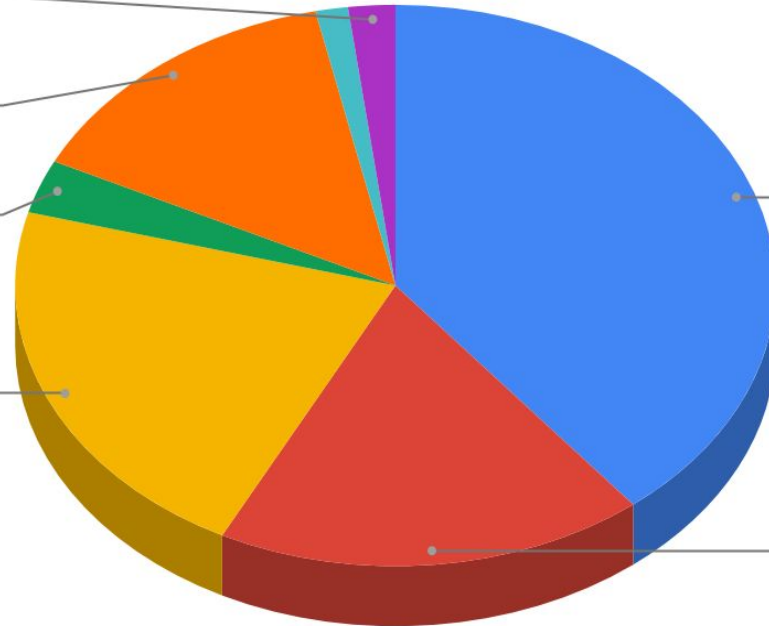
21.7%

Certificated

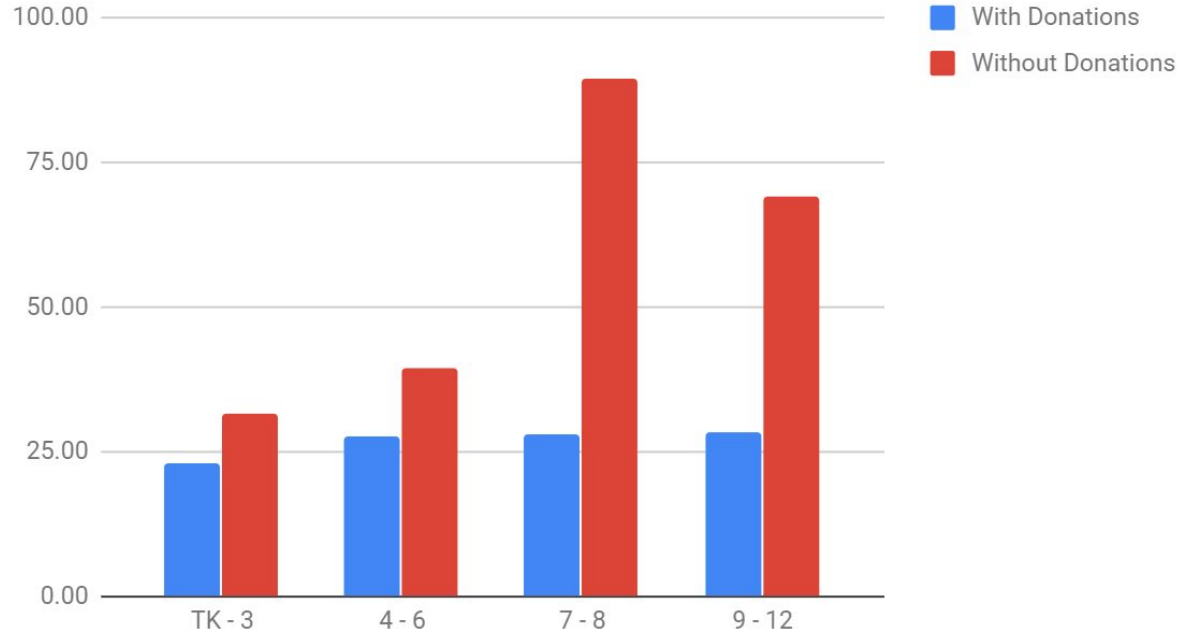
39.2%

Classified

18.3%



Average Class Sizes



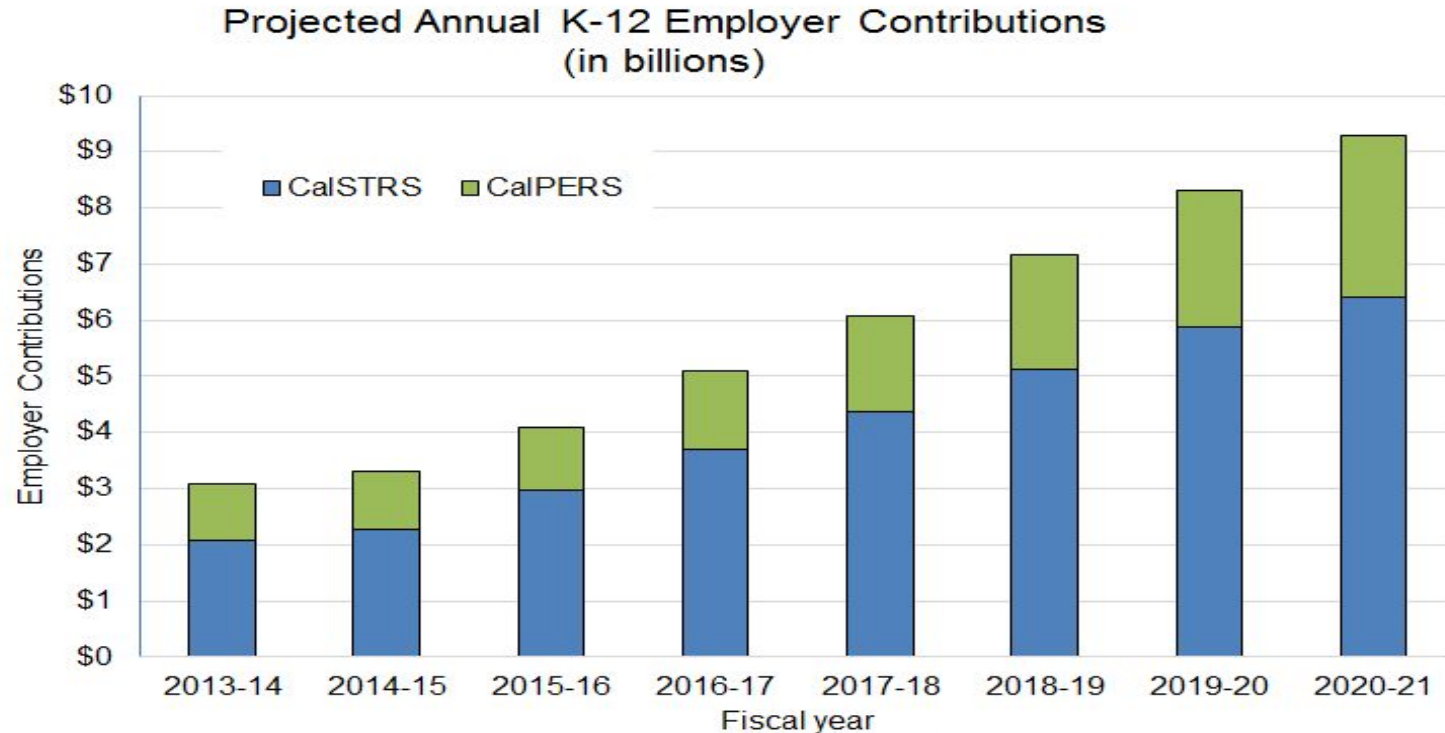
Programs Funded by Parent Donations, PTA's/PTSA and ASB

Elementary Schools - Art, Choral Music, STEM, Noon/After School Supervisors, Instructional Materials, Field Trips, Library Support, PE Support, Technology, Visual and Performing Art Programs Support , Emergency Supplies, etc.

Middle School - After School Athletics, Technology, VAPA, Outdoor Education, Field Trips, Technology, Graduation Programs, Other Curriculum Enhancements, and Emergency Supplies.

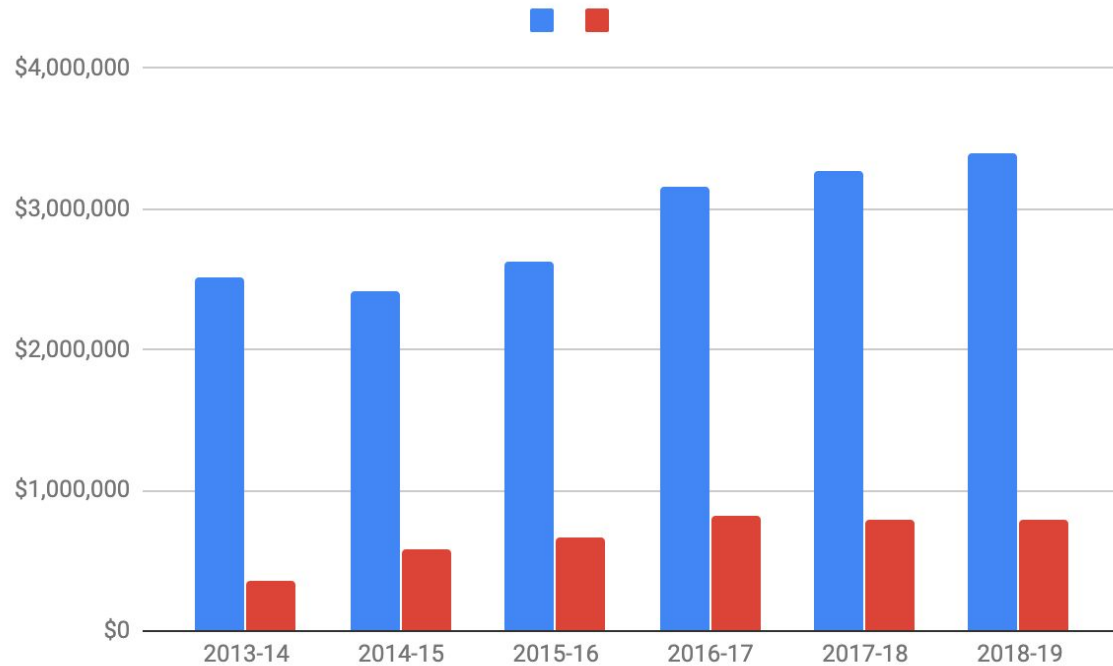
San Marino High School - Academic Support, Athletics, VAPA, Media Arts Programs, Other Curriculum Enhancements; and Emergency Supplies.

STRS and PERS Employer Contribution Increases

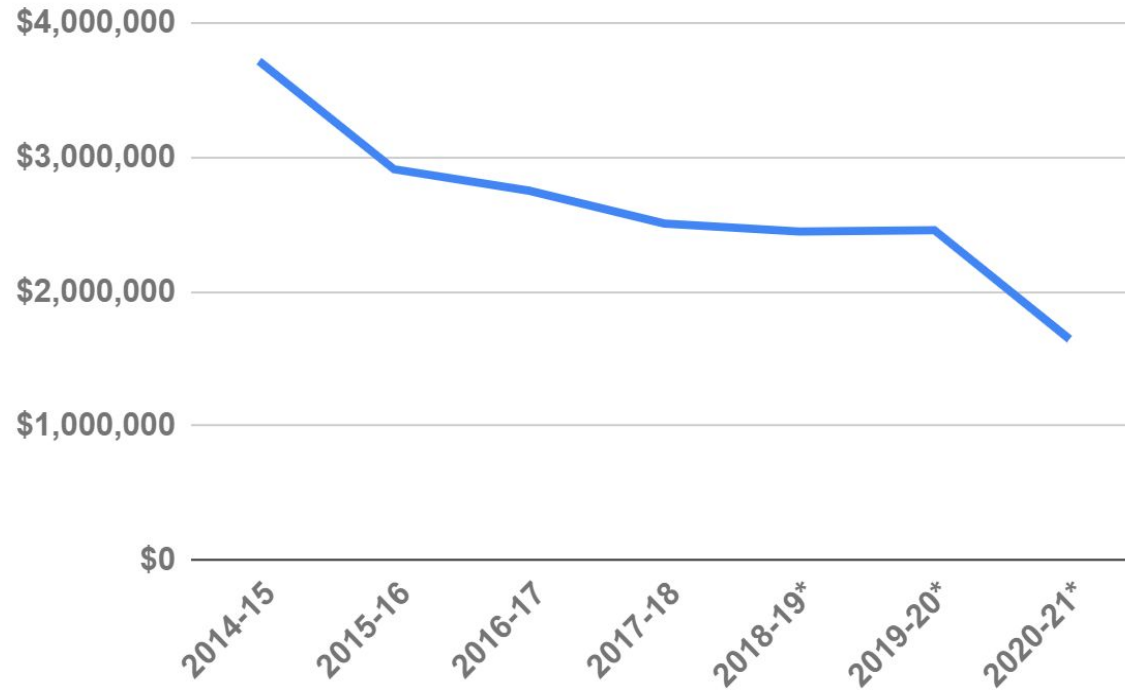


Source: LAO, "Proposition 98 Analysis" (Feb. 7, 2018)

Sp. Ed. Costs in Excess of State and Federal Funding



Ending Balance History and Projections





Immediate Actions

2019-2020 Action Plans

- Proposed Fiscal Stability Task Force
 - Evaluation, analysis, exploration of revenue sources and redirect funding where possible
- Expenditure Review Team (District Staff)
 - Study, evaluate, identify and recommend savings and reductions
 - Discussions and meetings with Executive Team, Principals and Directors



Future Planning

Future Years Fiscal Considerations

- Balance Ongoing Revenues = Ongoing Expenditures
- Staffing Levels
- Support Services
- Supplies, Services and Equipment Needs
- Matching Facilities Needs to Program Offerings
- Building Safety and Maintenance

Discussion

- What does fiscal solvency look like?
- Knowing that we cannot control state and federal funding, how will we work with our community to drive our core values and goals?
- What are the shared values, goals and action steps to support our District's mission?